

NBI Technical Reports: Water Resource Management Series

Review of experience and mapping of cross-border cooperation arrangements in the Nile Basin

WRM-2022-03





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List of Acronyms

Acronym	Meaning
ABAKIR	Autorité du lac Kivu et de la rivière Ruzizi / Lake Kivu and Ruzizi River Authority
	(ABAKIR)
CEN-SAD	Community of Sahel and Saharan States
CICOS	Commission International du Bassin Congo-Oubangui-Sangha/ International
	Congo-Oubangui-Sangha Commission
CFA	Cooperative Framework Agreement
СоМ	Council of Ministers
COMESA	Common Market for Eastern and Southern Africa
EAC	East African Community
ECCAS	Economic Community of Central African States
ECGLC	Economic Community of the Great Lakes Countries
EETAC	Ethiopia – Egypt Technical Advisory Committee
ENCOM	Eastern Nile Council of Ministers
ENSAP	Easter Nile Subsidiary Action Programme
ENSAPT	Eastern Nile Subsidiary Action Programme Team
ESTAC	Ethiopia – Sudan Technical Advisory Committee
ESSTAC	Ethiopia – South Sudan Technical Advisory Committee
ENTRO	Eastern Nile Technical Regional Office
DSS	Decision Support System
IGAD	Intergovernmental Authority on Development
JMC	Joint Ministerial Commission
JPC	Joint Permanent Commission
JWC	Joint Water Commission
LEAIBMP	Lake Edward and Albert Integrated Basin Management and Investment Plan
LEAF	Lakes Edward & Albert Integrated Fisheries & Water Resources Management
	Project
LTA	Lake Tanganyika Authority
LVBC	Lake Victoria Basin Commission
LVFO	Lake Victoria Fisheries Organisation
MoU	Memorandum of Understanding
NBI	Nile Basin Initiative
NELCOM	Nile Equatorial Lakes Council of Ministers
NELSAP	Nile Equatorial Lakes Subsidiary Action Programme
NELSAP-CU	Nile Equatorial Lakes Subsidiary Action Programme Coordination Unit
NTEAP	Nile Transboundary Environment Action Project
PJTC	Permanent Joint Technical Commission
REC	Regional Economic Community
RPCL	Rusumo Power Company Limited
SADC	Southern African Development Community
SECOM	Sectoral Council of Ministers

TAC	Technical Advisory Committee
TWM	Transboundary Water Management
UN	United Nations
UNESCO	United Nations Educational Scientific and Cultural Organisation
ZAMCOM	Zambezi Watercourse Commission

1 Background

The Nile Basin Initiative (NBI), with support from GIZ, has commissioned the assignment *Strengthening the Policy Frameworks for Transboundary Water Resources Management in the Nile Basin.* The project's overall objective is to facilitate and document a joint review and learning process on provisions for transboundary cooperation in national policies and related institutional arrangements.

While considerable efforts have been made regarding policy and institutional development and alignment within NBI Member States in recent years, there has been limited coordination between these initiatives within and between countries. Policy and institutional harmonization have been further hampered by incomplete and incoherent documentation of the various parallel cooperative processes. This results in information gaps and insufficient exchange of experience, thereby reducing the pace and efficiency of policy and institutional harmonization support by the NBI.

In broad terms, the assignment has the dual purposes of:

- 1. Documenting and clearly mapping ongoing developments (establishment of national-level transboundary units; establishment of bi- and tri-lateral cross-border arrangements; current national-level policy alignment with international best practice; *etc.*).
- 2. Drawing lessons learnt from the documented initiatives and experiences and, from these lessons, developing recommendations to further strengthen the relevant policy and institutional frameworks.

There are multiple cross-border cooperation arrangements that are currently in place between countries in parallel with the framework of NBI. These arrangements vary in membership (i.e.; bilateral, trilateral, multi-lateral), purpose, scope, mandate, and many other factors. The establishment, functioning, and at times cessation of such cross-border arrangements is not well known to all stakeholders. Likewise, lessons have not been systematically drawn from their successes and/ or failures, thus limiting the sharing of experiences between stakeholders. The rationale for this report is therefore to map existing transboundary water cooperation arrangements, provide an analysis of their purpose, approaches, and functionality, and distill lessons with a view to facilitating effective, purpose-driven transboundary cooperation through fit-for-purpose institutional arrangements.

2 Overview of cross-border cooperation arrangements

2.1 Defining cross-border cooperation arrangements

In the context of this report, cross-border cooperation arrangements are defined as institutionalized cooperation mechanisms in the specific area of international watercourses that have been set up by two or more national governments and are controlled by bi-, tri- or multilateral mechanisms through the collective efforts of Member States governments.

This definition implies some degree of bindingness, robustness, and permanence of the cooperation arrangements, specifically that

1. Member States have signed and committed to a legally binding agreement of some sort;

- 2. A robust commitment to cooperation, with a willingness to engage in institutionalized cooperation for a longer period of time;
- 3. The existence of organizational bodies (separate from national government entities)¹

Included in the analysis are therefore cooperation arrangements such as

- 1. Regional Economic Communities (RECs) and continental level structures (AMCOW)
- 2. River and Lake Basin Commissions and or Initiatives with permanent Secretariats;
- 3. Cooperation Committees (of bi-, tri- or multilateral scope) established for general or project-specific cooperation;
- 4. Special Purpose Vehicles (usually for infrastructure development).

Not included in the definition, and hence the analysis, are project steering committees for support projects financed by development partners. Project steering committee are a standard project governance mechanism for virtually all development partner supported projects. They are established merely for the duration of the project (commonly between 3-5 years), but do not constitute long-term cooperative arrangements for cross-border cooperation between countries.

2.2 Overview of Nile cross-border cooperation arrangements

In total 28 cross-border cooperation arrangements were mapped across the different categories, comprising

- a) One (1) continental structure and seven (7) RECs
- b) Six (6) Basin- or sub-basin wide Commissions or Initiatives
- c) Ten (10) Bilateral general cooperation Commissions or Committees, and
- d) Two (2) project-specific cooperation arrangements.

Table 1 presents an overview of the mapped cooperation arrangements and their respective country membership, whereas Table 2 presents a historic timeline of the development of crossborder cooperation arrangements in the Nile, ranging from the 1950s to recently established mechanisms, and those currently emerging. This table also assesses the relevance of the respective arrangements for cooperation on Nile matters. A more detailed description of each arrangement is provided in Annex 1. For context, Table 3 provides an overview of cooperative TWM arrangements that Nile Basin States have entered into with respect to other basins outside the Nile basin.

¹ Adapted from Schmeier, 2013

Name of cross-border cooperation arrangement	Membership									
					S	SS	т	U		
Multi-lateral (REC)							<u> </u>		<u> </u>	
AMCOW										
East African Community (EAC)										
Intergovernmental Authority on Development (IGAD)										
Common Market for Eastern and Southern Africa (COMESA)										
Southern African Development Community (SADC)										
Community of Sahel-Saharan States (CEN-SAD)										
Economic Community of Central African States (ECCAS)										
Economic Community of the Great Lakes Countries (ECGLC)										
Basin- and sub-basin wid	е									
Nile Basin Initiative (NBI)										
Lake Victoria Basin Commission (LVBC)										
Lake Victoria Fisheries Organisation (LVFO)										
Organization for the Management and Development of the Kagera River Basin (KBO) (dissolved)										
Lake Edward and Albert River Basin Organisation (emerging)										
Nubian Sandstone Aquifer Authority										
Bilateral										
Permanent Joint Technical Commission for Nile Waters (PJTC)										
Ethiopia-Sudan Technical Advisory Committee (ESTAC)										
Ethiopia-South Sudan Technical Advisory Committee (ESSTAC)										
Ethiopia - Egypt Technical Advisory Committee (EETAC)										
Ethiopia – Uganda Joint Ministerial Commission (JMC)										
DRC - Uganda Joint Permanent Commission (JPC)										
Kenya – Uganda Joint Permanent Commission (JPC)										
Sio-Siteko (envisaged)										
Mara PJTC										
Ethiopia - Kenya Joint Ministerial Commission										
Project-specific		T		1			1	r		
Angololo Water Resources Development Project - Regional Project Steering Committee										
Rusumo Power Company Limited										

Table 1: Overview of Nile cross-border arrangements by country membership

Table 2: Overview of cross-border cooperation arrangements by historic timeline

Cross-border cooperation arrangement	Year of establishment	Туре	Relevance for Nile basin cooperation
--------------------------------------	-----------------------	------	--

Support to transboundary water cooperation in the Nile Basin	
Review of experience and mapping of cross-border cooperation arrangements in the Nile Basin	

Permanent Joint Technical Commission for Nile Waters (PJTC)	1959	Bilateral	High
Economic Community of the Great Lakes Countries (ECGLC)	1976	REC	Low
Economic Community of Central African States (ECCAS)	1983	REC	Low
Southern African Development Community (SADC)	1992	REC	Low
Nubian Sandstone Aquifer Authority	1992	(aquifer) basin-wide	Medium
Joint Permanent Commission Kenya - Uganda	1993	Bilateral	Low
Common Market for Southern and Eastern Africa (COMESA)	1994	REC	Low
Lake Victoria Fisheries Organisation (LVFO)	1994	² Sub-basin wide	Medium
Intergovernmental Authority on Development (IGAD)	1996	REC	High
Organization for the Management and Development of the Kagera River Basin (KBO) (dissolved)	1997-2004	Sub-basin wide	dissolved
Community of Sahel-Saharan States (CEN-SAD)	1998	REC	Low
East African Community (EAC)	1999	REC	High
Nile Basin Initiative (NBI)	1999	Basin-wide	High
Ethiopia Sudan Technical Advisory Committee (ESTAC)	1990ies	Bilateral	High
African Ministers' Council on Water (AMCOW)	2002	Multi- lateral	High
Lake Victoria Basin Commission (LVBC)	2003	Sub-basin wide	High
Joint Permanent Commission DRC - Uganda	2007	Bilateral	Low
Ethiopia – Uganda Joint Ministerial Commission (JMC)	2011	Bilateral	Low
Rusumo Power Company Limited	2013	Trilateral/ project specific	High
Mara PJTC	2015	Bilateral	High
Angololo Water Resources Development Project - Regional Project Steering Committee	2019/2020	Bilateral	High
Sio-Siteko	emerging	Bilateral	High
Lake Edward and Albert River Basin Organisation	emerging	Bilateral	High
Ethiopia South Sudan Technical Advisory Committee (ESSTAC)	Could not be determined	Bilateral	not active
Ethiopia - Egypt Technical Advisory Committee (EETAC)	Could not be determined	Bilateral	not active
Ethiopia - Kenya Joint Ministerial Commission	Could not be determined	Bilateral	Low

² The classification as sub-basin in this context is in relation to the Nile basin. The LVBC for example is basin-wide for the entire Lake Victoria Basin, but in relation to the Nile basin the Lake Victoria Basin is a sub-basin.

Table 3: Overview of cooperative TWM arrangements that Nile Basin Countries have entered into with respect to other basins

Name of cross-border cooperation arrangement	Membership									
	в	D	Eg	Et	κ	R	S	SS	Т	U
Basin- and sub-basin wid	е									
Autorité du lac Kivu et de la rivière Ruzizi / Lake Kivu and Ruzizi River Authority (ABAKIR)										
Commission International du Bassin Congo-Oubangui-Sangha/ International Congo-Oubangui-Sangha Commission (CICOS)										
Lake Tanganyika Authority (LTA)										
Zambezi Watercourse Commission (ZAMCOM)										
Bilateral										
Mozambique-Tanzania Joint Water Commission (JWC)										

3 Findings

3.1 Historic developments

Cooperation arrangements for the management of the shared waters of the Nile basin had started during colonial times, but without the establishment of formal, permanent cooperation mechanisms. The first such cooperative arrangement is the Permanent Joint Technical Commission (PJTC) for Nile Waters between Egypt and Sudan established in 1959.

The 1990s were a significant decade for Nile cooperation. Triggered by the end of the cold war this period saw the onset of increased efforts for regional integration and cooperation on the African continent. This led to the establishment of several RECs (with different degrees of relevance for Nile basin cooperation) and the creation of the Nile Basin Initiative in 1999 as a first basin-wide cooperation platform. In parallel, several bilateral committees were established, but not all of them remain active.

The establishment of the NBI with its sub-basin programmes NELSAP and ENSAP led to a progressive, substantial increase in water resources management and development projects, especially in the Nile Equatorial Lakes region. These have in turn led to the creation of additional cooperative mechanisms, both in the form of general sub-basin management and development arrangements, and specific mechanisms for large-scale infrastructure project development.

3.2 The role of RECs in the Nile Basin

Regional Economic Communities (RECs) can create an enabling environment for cooperation over shared water resources, either through establishing cooperative mechanism for cooperation directly or, more commonly by facilitating the establishment of transboundary cooperation mechanism through creating harmonized legal and policy frameworks for cooperation. A good African example is the Southern African Development Community (SADC), which provides for both. The (revised) SADC Protocol on Shared Watercourses establishes a regional institutional framework for transboundary water cooperation comprising a) a Committee of Water Ministers, b) a Committee of Water Senior Officials, c) a Technical Committee, d) a Water Sector Coordinating Unit, e) a Water Resources Technical Committee, and f) Shared Watercourse Institutions. Especially the latter play a key role in transboundary water cooperation in the region and have greatly benefitted from a universally accepted legal framework (the revised SADC Protocol) that establishes universally accepted International Water Law principles such as 'equitable and reasonable utilization', the 'duty to take reasonable measures to prevent significant harm', and the 'duty to cooperate' as binding for the region. In addition to the strong guiding role of the revised SADC Protocol as a regional framework agreement, the SADC region also benefits from the fact that most of its Member States' transboundary river basins are located entirely in the SADC region and the harmonized SADC legal and policy framework applies to all basin states.

In the Nile basin the situation is entirely different. Collectively the basin States are Member States to six different RECs, but there is no REC to which all Nile basin States are members, nor is the basin located entirely in one REC. The highest congruence is with COMESA, of which eight Nile basin States are members and EAC, with all seven EAC Member States also being Nile basin States.

With regards to the Nile Basin the COMESA, ECGLC, ECCAS, and SADC are of little direct relevance since they are not very active in transboundary water management matters, or, in the case of SADC, are active, but have little geographic relevance in the Nile basin. More important are the EAC and IGAD. The former enjoys strong political buy-in from Member States and with the LVBC and the LVFO maintains specialist institutions dealing with various aspects of transboundary water management. Especially the LVBC has the potential to contribute to cooperation within a large part of the Nile basin and to function as a mechanism complementary to the NBI, with lots of potential for cooperation and harmonization of activities, such as the ongoing joint development of the Nile Water Information System. IGAD is increasingly active in the field of transboundary water management, albeit challenged by financial constraints that only allow it to grow its transboundary water activities at a slow pace. Nevertheless, IGAD has already produced a regional Water Policy and embarked on negotiations for a Regional Water Protocol based on the key principles of international water law alluded to above. Although, as mentioned, neither IGAD nor EAC membership includes all Nile basin States, regional policy and legal harmonization efforts under their auspices are likely to contribute to the creation of an enabling environment for cooperation over Nile matters.

3.3 The Role of basin and sub-basin cooperation mechanisms

Established as a transitional arrangement until the entry into force of the CFA and the establishment of a Nile River Basin Commission, the NBI is currently the only basin-wide cooperation arrangement in the Nile basin (since the CFA has not entered into force yet). The NBI is based on an inter-ministerial agreement, not an international treaty. One of the most important principles of NBI, informing its organizational structuring and operations, is the principle of subsidiarity, which enables the formation of sub-groupings of two or more NBI member countries to exploit (or otherwise overcome) unique shared sub-basin hydrologic and other potentials (or constraints). In this context the Nile Equatorial Lakes Subsidiary Action Programme

(NELSAP) and the Eastern Nile Subsidiary Action Programme (ENSAP) were established each with their own operational centre, the NELSAP Coordination Unit (NELSAP-CU) in Kigali and the Eastern Nile Technical Regional Office (ENTRO) in Addis Ababa, Ethiopia. Together with the NBI Secretariat (Nile-SEC) in Entebbe, Uganda, these form the three centres of the NBI.

The largest sub-basin organization in the Nile basin is the Lake Victoria Basin Commission (LVBC). It is also the only dedicated Lake Basin Management Commission in the basin (although another one for the Lake Edward and Albert basin is expected to be established in the near future) and one of very few Lake Basin Organisations in Africa. While smaller in geographical scope than the NBI, the LVBC arguably has a stronger legal foundation than the NBI since the former was established by a formal Protocol, and recently has been established through the LVBC Act³ as a specialist institution of the EAC with independent legal personality in all EAC Member States. Another strength of the LVBC is its governance structure, which embeds it firmly within EAC structure through the SECOM, which in turn reports to the Council of Ministers for EAC Affairs. The LVBC enjoys full support from its Member States and enjoys a high level of political buy-in. However, it faces similar financial and capacity constraints to those experienced by the NBI. On the other hand, LVBC and NBI have similar mandates and there is a strong potential for cooperation in various basin management initiatives, some of which are already being explored jointly by the two organisations.

Other sub-basin management arrangements have emerged, predominantly triggered by basin management and development projects facilitated and/ or implemented by NELSAP. The arrangements in the Mara and Sio-Siteki sub-basins are such examples.

Interestingly, the Nile basin also has one sub-basin organization that was formally dissolved. The Organization for the Management and Development of the Kagera River Basin established in 1977 was formally dissolved on July 07, 2004, when the Heads of States of Uganda, Tanzania, Rwanda and Burundi signed a dissolution agreement. In line with recommendations of the Council of Ministers, the KBO was formally integrated into the Nile Basin Initiative as one of the programs of the Nile Equatorial Lakes Subsidiary Program. It then transformed into a Kagera Transboundary River Basin Management Program financed by various development partners. It is believed that there are considerations to revive some form sub-basin management arrangements in the Kagera basin.

3.4 Bilateral cooperation mechanisms

There are several bilateral cooperation mechanisms in the basin that deal with Nile basin matters. Some of these are general platforms for bilateral government engagement, with Nile matters being one of many aspects considered, while others have been specifically established for the purpose of cooperation on Nile matters. Notably, Ethiopia has established several of the latter, although some do not seem to be active any longer, while the Ethiopia Sudan Technical Advisory Committee, initially created in the 1990s, has, after a period of dormancy, been reactivated in 2013, presumably in the wake of the onset of GERD project implementation.

³ As of May 2022 the Act has been enacted by the East African Legislative Assembly and is awaiting final ratification by the Member States.

While the above-mentioned bilateral arrangements are general technical advisory committees, more recently established bilateral arrangements have mostly emerged from NELSAP-CU implemented sub-basin management and development projects and are created as management and cooperation mechanisms for the management of a specific sub-basin. Over time these are likely to take on more of a role as a cross-border implementation authority. Kenya, Tanzania and Uganda have been noticeably active in setting up these arrangements.

3.5 **Project specific arrangements**

Project specific cooperation mechanisms are increasingly emerging in the basin, predominantly to advance joint, transboundary infrastructure projects. These mechanisms take different forms and at present comprise Special Purpose Vehicles (e.g., for the Rusumo Falls project) and regional project steering mechanisms to advance (infrastructure) project preparation and implementation, such as the Regional Project Steering Committee for the Angololo water resources development project.

The latter is a response to a challenge identified with regards to the preparation and implementation of transboundary infrastructure projects. It was established that good management and oversight of preparatory studies for infrastructure projects is required from NBI centres and national governments alike. Especially, it was found that early and ongoing transboundary cooperation at senior government level between the implementing countries is essential. This is being realized for the Angololo project through the Angololo RPSC. Once the financing for the project has been secured and it is being implemented it is possible that the RPSC may form the basis for the creation of a SVP for project implementation, such as has been established for the Rusumo Falls project. With an increasing number of large-scale infrastructure projects being planned and prepared in the basin, it is likely that in future more project-specific governance mechanisms such as the Angololo RPSC will be established, as will SVPs. It is further likely that the cooperation mechanisms for large-scale infrastructure projects will develop progressively as the project advances, moving from mere government oversight mechanisms to joint implementation arrangements.

4 Conclusion

The Nile basin has seen inter-state cooperation over its shared water resources for many decades. Over time a plethora of cooperative arrangements of different institutional nature, mandate, scope, membership and geographical application has developed. While challenges remain, it can be concluded that overall, the cooperation is continuously deepening. This has already delivered substantial results for the benefit of the Basin States with the potential for even more in-depth cooperation and collaborative water resources development and management in the basin in the future.

5 Annex 1: Detailed overview of cross-border cooperation arrangements in the Nile basin

	Multi-lateral (REC)														
African Ministers' Council on Water (AMCOW)		Membership													
	В	D	Eg	Et	к	R	S	SS	Т	U					
Year of establishment	2002														
Туре	Multi-lat	eral													
Legal Foundation			een acco African U		status o	of a Spe	cialised (Committee	e for Wa	ater and					
Mandate/ Role	among	member		hrough t	he effec	tive man		ent and po of the c							
Organisational structure		-			-	-	nter-governmental body on water issues onsible for water affairs in the region.								
	The Exe	cutive C	ommittee	: compris	es the Pr	esident o	f the Cou	ncil and 1	5 other n	nembers					
			dvisory C he Gover		. ,	provides	technica	l support	to the E	xecutive					
	The Se day acti		headed b	by an Exe	ecutive S	ecretary	and resp	onsible fo	r running	g day-to-					
Staffing and or composition of delegations	n/a														
Funding mechanism	Membe	⁻ State co	ontributior	ns; Finan	cial supp	ort from [Developm	nent Partn	ers						
Main observations			central, c licy and n				n platform	n for trans	sbounda	ry water					
East African Community (EAC)					Memb	ership									

Support to transboundary water cooperation in the Nile Basin

	В	D	Eg	Et	κ	R	S	SS	т	U									
Year of establishment	1999																		
Туре	Multi-la	teral; for	various a	spects of	regional	integratio	n												
Legal Foundation	General: Treaty for the Establishment of the East African Community; TWM: Protocol on Environment and Natural Resources Management; Protocol for the Sustainable Development of Lake Victoria Basin; Lake Victoria Basin Commission (LVBC) Act; Convention for the Establishment of the Lake Victoria Fisheries Organisation (LVFO)																		
Mandate/ Role	Regional integration on matters of trade, economic and social development, culture, environmental management, etc.																		
Organisational structure	Sectora Assemb subject	EAC organs are a) the Summit; (b) the Council; (c) the Co-ordination Committee; (d) Sectoral Committees; (e) the East African Court of Justice; (f) the East African Legislative Assembly; (g) the Secretariat; The EAC also maintains specialist institutions for specific subject matters. The key ones relevant for TWM are the Lake Victoria Basin Commission (LVBC) and the Lake Victoria Fisheries Organisations (LVFO).																	
Staffing and or composition of delegations	n/a																		
Funding mechanism	Membe	r State c	ontributio	ns; Finan	cial supp	ort from E	Developm	ent Partn	ers										
Main observations	establis	hment of	rong pol specialis pre detail	t institutic	ons dealir	ng with La	ake Victor	ia Basin r											
Intergovernmental Authority on Development (IGAD)					Memb	ership		•											
	В	D	Eg	Et	к	R	S	SS	т	U									
Year of establishment	1996	<u> </u>	1						1										
Туре	Multi-la	teral																	
Legal Foundation	•		•				•	Multi-lateral Agreement establishing IGAD; For TWM: IGAD Regional Water Resources Protocol under negotiation; IGAD Regional Water Policy adopted											

Mandate/ Role	General: Regional integration for maintaining peace and security, economic cooperation, and integration, achieving food security, and environmental protection; TWM specific to promote closer cooperation in the equitable, sustainable and coordinated utilization, protection, conservation, and management of transboundary/shared water resources in the IGAD region.										
Organisational structure	IGAD governance structure comprises: a) the Assembly of Heads of State and Government; b) the Council of Ministers; c) the Committee of Ambassadors; and d) the Secretariat.										
Staffing and or composition of delegations	The IGAD Secretariat has a Water Unit that coordinates IGAD TWM activities										
Funding mechanism	Member State contributions; Financial support from Development Partners										
Main observations	TWM activities are still limited due to staff shortages and financial constraints in the water unit, but the development of regional TWM policy and efforts towards developing a Regional Water Protocol (though negotiations are currently stalled) is an important step towards harmonising regional approaches to TWM.										
Common Market for Eastern and Southern Africa (COMESA)					Membe	ership					
	В	D	Eg	Et	к	R	S	SS	Т	U	
Year of establishment	1994								1		
Туре	Multi-la	teral									
Legal Foundation	Treaty e	establishi	ng the Co	mmon M	arket for S	Southerr	and Eas	stern Afric	а		
Mandate/ Role	econom	nic and so		ects, inclu	iding the	manage	ment of r	on; Coope natural re			
Organisational structure	Commit	tee of Go	overnors of	of Central	Banks; (e) the In	tergoverr	ne Court c Inmental C tative Cor	ommitte		
Staffing and or composition of delegations	n/a										

Funding mechanism	Membe	r State co	ontributior	ns; Finano	cial suppo	ort from [Developm	ent Partr	iers					
Main observations	Limited direct engagement in TWM matters; However, EAPP is a specialised institut of COMESA and thus COMESA is involved in TWM as far as it relates to regional (hyd) energy generation and inter-connection.													
Southern African Development Community (SADC)	Membership													
	В	D	Eg	Et	к	R	S	SS	т	U				
Year of establishment	1992													
Туре	Multi-lateral													
Legal Foundation	SADC established through SADC Treaty; Central instrument for TWM is Revised SAD Protocol on Shared Watercourses; supported by Regional Water Policy, Regional Water Strategy, and Regional Strategic Action Plan													
Mandate/ Role	General: to foster regional integration and economic and social development, and povert alleviation; TWM specific: To foster closer cooperation for judicious, sustainable, and coordinated management, protection and utilisation of shared watercourses and advance the SADC agenda of regional integration and poverty alleviation.													
Organisational structure	Region Organs i) Com Commi	al organis , mittee of ttee; Wate	sational fi Water M er Sector tees; Sha	ramework /inisters; Coordina	t for TWI ii) Comr ating Unit	M, togeth nittee of ; iv) Wate	ner callec Water S er Resou	I the SAI Senior Of	cor ficials; To	mprises: echnical				
Staffing and or composition of delegations	The SADC Secretariat maintains a dedicated Water Unit that coordinates SADC's TWN activities.													
Funding mechanism	Membe	r State co	ontributior	ns; Finano	cial suppo	ort from [Developm	ent Partr	iers					

Main observations	The SADC Protocol on Shared Watercourses is a framework agreement globally accepted IWL principles (i.e, equitable and reasonable utilisation; reasonable measures to prevent significant harm; duty to cooperate; duty planned measures). It is mandatory for SADC Member States to adopt the kee enshrined in the Protocol in any transboundary basin agreement (while allo specific rules to be developed within the framework set by the Protocol). This high degree of harmonisation between basin agreements and basin me approaches across the entire region, with the key legal principles set forth in the being universally agreed. However, this applies predominantly to basins locat in the SADC region. With only two Nile Basin States being SADC Members thas de facto no effect on the Nile Basin.												
Community of Sahel-Saharan States (CEN-SAD)	B D Eg Et K R S SS												
		D	⊑g			ĸ	3	- 33	Т	U			
Year of establishment	1998												
Туре	Multi-lateral												
Legal Foundation	Treaty establishing CEN-SAD (revised in 2013)												
Mandate/ Role		-			litation: E		, cultural	& scien	tific coop	peration;			
Organisational structure	Executi Permar Permar Commi Genera Econor	ve Cound nent Peac nent Cour ttee of Ar I Secreta nic Socia	ce and Se ncil in cha nbassado riat I and Cult	curity Co rge of So ors and P ural Cou	ouncil ustainable ?ermanen Incil (ESC	t Represe							
Staffing and or composition of delegations	The Sahel-Sharan Bank for Investment and Trade												
Funding mechanism	Membe	r State co	ontributio	ns; Finar	ncial supp	ort from I	Developm	nent Partr	ers				

Main observations	No active involvement in TWM matters											
Economic Community of Central African States (ECCAS)					Memb	ership						
	В	D	Eg	Et	К	R	S	SS	Т	U		
Year of establishment	1983											
Туре	Multi-lateral; for various aspects of regional integration											
Legal Foundation	Treaty establishing the Economic Community of Central African States; TWI Convention for the prevention of conflicts related to the management of shared wat resources in Central Africa (2017)											
Mandate/ Role	Regional integration and collaboration in the areas of peace and security, transpo energy, environment and climate change, trade, agriculture, and food security.											
Organisational structure	The institutions of the Community are: a) The Conference of Heads of State arGovernment;b)TheCouncilofMinisterc) The Court of Justice; d) The General Secretariat; e) The Consultative Commission;											
Staffing and or composition of delegations	n/a											
Funding mechanism	Membe	r State c	ontributio	ns; Finan	cial supp	ort from [Developm	ent Partr	ers			
Main observations	the Nile	Basin is	ed TWM C s located i agement	in ECCA	S Membe							
Economic Community of the Great Lakes Countries (ECGLC)					Memb	ership			-	-		
	В	D	Eg	Et	к	R	S	SS	Т	U		
Year of establishment	1976			<u> </u>	<u> </u>			1				
Туре	Tri-lateral;											
Legal Foundation	Agreement establishing ECGLC											

Mandate/ Role	Promot	on of pe	ace, econ	omic inte	gration, t	trade, and	d investm	ients			
Organisational structure	The CE	PGL con	trols the f	ollowing	institutior	ns:					
	Econor Institute Interna	nic Comr e for Agrie	ank of the nunity of t cultural R ciety for E	he Great esearch a	Lakes C and Anim	ountries f al Husba	for Energ Indry (IR/	AZ)	C)		
Staffing and or composition of delegations	n/a										
Funding mechanism	Member State contributions; Financial support from Development Partners										
Main observations	ECGLC maintains the International Society for Electricity in the Great Lakes Region (SINELAC) as a subsidiary institution. This might be of relevance in the context of regional inter-connections; Engagement of ECGLC in TWM matters is otherwise focused on the Lake Kivu/ Rusizi/ Ruzizi basin, which is outside the Nile basin.										
Basin- and s	ub-basin v	vide									
Nile Basin Initiative (NBI)		-	-	-		ership			-	·	
	В	D	Eg	Et	к	R	S	SS	T	U	
Year of establishment	22nd F	ebruary,	1999								
Туре	Multi-la	teral									
Legal Foundation		M decisio Tanzan	on, captui ia	ed in me	eting min	utes of C	oM meet	ing of 22	February	/ 1999 in	
Mandate/ Role	Cooperation platform for the cooperative management and development of the Nile River Basin water resources, sharing substantial socio-economic benefits, and promoting regional peace and security.										
Organisational structure	regional peace and security. Nile-CoM, Nile-TAC, Nile-Sec at basin level; NEL-CoM, NEL-TAC, NELSAP-CU at N Equatorial Lakes Subsidiary Action Programme (NELSAP) level; EN-CoM, ENSAP ENTRO at Easter Nile Subsidiary Action Programme (ENSAP) level										

Staffing and or composition of delegations	represe	ntation in	sented in TACs/ E SAP-CU, a	NSAPT ti	hrough tv	vo senior	officials	per count			
Funding mechanism	Membe	r State co	ontributior	ns; Finano	cial supp	ort from [Developm	nent Partr	ners		
Main observations	program	nmes/ ce	fully basi entres ha both had i	ve cons	iderable	track re	ecord in	facilitatir	ng and	securing	
	 NELSAP-CU has been instrumental in facilitating major regional investments in power generation, grid interconnection, and other 'hard' infrastructure, as well as (sub-)basic management projects. NELSAP-CU has strong capacity which the Member State benefit from. A stronger role for NELSAP-CU to play in in-country project implementation has been muted but is currently not yet agreed due to sovereignty considerations. ENTRO has produced considerable groundwork in facilitating project feasibility studies dam synchronisation studies, and numerous technical guidelines. Actual facilitation or investments is challenging due to political differences between Member States. 										
Lake Victoria Basin Commission (LVBC)					Memb	ership					
	В	D	Eg	Et	К	R	S	SS	Т	U	
Year of establishment	2003										
Туре	Multi-la	teral									
Legal Foundation	Basin C	Commissie	Sustainab on Act (2 dent lega	020) - the	e Act est	ablishes	the LVBC	C as an ir	nstitution		
Mandate/ Role		•	ilitate and d poverty						ards sus	stainable	
Organisational structure	development and poverty eradication of the Lake Victoria Basin. Sectoral Council of Ministers on Lake Victoria (SECOM); Coordination Committee (or Principal and Permanent Secretaries of the Sectoral Ministries of the EAC Partner States); Sectoral Committee (of Senior Government Officials from the Sectoral Ministries of the EAC Partner States); LVBC Secretariat										

Staffing and or composition of delegations	Sectora	l Commit	rs in SE ttee; Secr ack of fur	etariat sta						ficials in positions			
Funding mechanism	Membe	r State co	ontributio	ns; Finano	cial suppo	ort from E	Developm	ent Partr	ners				
Main observations	LVBC has a conceptually strong governance mechanisms with the involvement of PS and Senior Officials at levels below the SECOM. SECOM liaises with the EAC Council Ministers, which makes it strongly embedded in EAC structures at high political level Overall, there are considerable similarities between the mandates of LVBC and NBI ar opportunities for cooperation exist. In this context the joint use of Nile-DSS by NBI ar LVBC is under discussion. LVBC project activity is dependent of Development Partner funding and fluctuates in accordance with availability of such funding.												
Lake Victoria Fisheries Organisation (LVFO)	Membership												
	В	D	Eg	Et	К	R	S	SS	Т	U			
Year of establishment	1994												
Туре	Multi-la	teral											
Legal Foundation			for the Es force 199		ent of the	Lake Vict	toria Fish	eries Org	anizatior	(signed			
Mandate/ Role	the EA Victoria the en	C region. , but in a tire EAC	nanagem . The ma n amendi region. LVFO to a	indate wa ment in 2 The sar	as initially 016 of the me amer	y limited e Conver ndment	to fisher ntion the	ies mana mandate	agement was exte	in Lake ended to			
Organisational structure	Coordir Ministri	nation Co es); c) S eries Mar	uncil of ommittee Senior Of nagement Group	(Chief ficials (He Technica	Executive eads of D	e Officer Departme	s of Fis nts for Fi	sheries a sheries a c Technic	and Aqu Ind Aqua al Comm	aculture);			

Staffing and or composition of delegations			etariat is https://lvt		-			vear term)	. For Se	cretariat			
Funding mechanism	Membe	r State co	ontributior	ns; Finano	cial supp	ort from [Developm	ent Partn	ers				
Main observations	LVFO (like LVBC) is a specialised institution of the EAC and has a similar governance structure. The mandate of the LVFO is complementary to that of NBI, rather that overlapping. Given the LVFOs now EAC-wide mandate opportunities for cooperation should exist with NELSAP-CU projects that have a fisheries component (e.g., in the Lake Edward and Albert sub-basin).												
Organization for the Management and Development of the Kagera River Basin	asin Membership												
(КВО)	B D Eg Et K R S SS 1												
Year of establishment	1977 (formally dissolved on July 7, 2004)												
Туре	Multi-lateral												
Legal Foundation	n/a												
Mandate/ Role	n/a												
Organisational structure	n/a												
Staffing and or composition of delegations	n/a												
Funding mechanism	n/a												
Main observations	formally Tanzan the Cou one of t	dissolve ia, and U incil of M he progr	n for the N ed on Jul Iganda sig inisters, th ams of th a Kagera	y 07, 200 jned a dis ne KBO w e Nile Eq	04, when ssolution vas forma juatorial l	the Hea agreeme ally integr Lakes Su	ads of Sta ent. In line ated into bsidiary /	ates of B with reco the Nile E Action Pro	urundi, I ommend Basin Init ogramme	Rwanda, ations of tiative as e. It then			

Lake Edward and Albert River Basin Organisation (emerging)	Membership											
	В	D	Eg	Et	К	R	S	SS	Т	U		
Year of establishment	under d	levelopm	ent									
Туре	bilateral											
Legal Foundation	The 'Bilateral Agreement for the Sustainable Management of Fisheries Resources a Aquaculture in Lake Edward and Lake Albert and their basin" signed on 20 October 20 forms the basis for cooperation between DRC and Uganda on Lake Edward and Alb Basin matters; a separate agreement on the establishment of a Basin Commission wo have to be signed for such cooperation arrangement to be established.											
Mandate/ Role	To sustainably utilize the fisheries, aquaculture and allied nature resources of the Lakes Edward and Albert Basin.											
Organisational structure	to be determined											
Staffing and or composition of delegations	to be de	to be determined										
Funding mechanism	to be de	etermined	1									
Main observations	Manage develop and Inv instituti Ministe	A major output of the Lakes Edward & Albert Integrated Fisheries & Water Resource Management Project (LEAF II) implemented under the auspices of NELSAP-CU was th development of a comprehensive Lake Edward and Albert Integrated Basin Managemen and Investment Plan (LEAIBMP). In the plan it is proposed that a dedicated bilateral bas institution is established, supported by a small permanent secretariat, led by a Council Ministers, and guided by an Executive Committee. Discussions about the mandate functions, and structure of the new institution are ongoing.										
Nubian Sandstone Aquifer Authority					Memb	ership						
	В	D	Eg	Et	К	R	S	SS	Т	U		
Year of establishment	1992											

Туре	Multi-lateral authority including all Member States sharing the aquifer (non-Nile Basin Member States are Lybia and Chad)
Legal Foundation	Constitution of the Joint Authority for the Study and Development of the Nubian Sandstone Aquifer (Joint Authority Agreement), entered into in 1992
	Agreement #1: Terms of Reference for the Monitoring and Exchange of Groundwater Information of the Nubian Sandstone Aquifer System, entered into in October 2000; and
	Agreement #2: Terms of Reference for Monitoring and Data Sharing, entered into in October 2000.
Mandate/ Role	Article 3 of the Joint Authority Agreement calls upon the Joint Authority to perform the following tasks:
	Collecting, classifying and analyzing information, data and study results gathered by the Member States;
	Preparing and executing studies in order to determine the quantity and quality of the water in the Aquifer;
	Developing and executing common policies and programs, both nationally and regionally, for the development and utilization of the groundwater;
	Pursuing a scientific basis for water management in the Aquifer;
	Establishing cooperation in the field of training and habitation activities concerning water resources;
	Undertaking to ration the consumption of the Aquifer waters in the Member States;
	Studying the environmental aspects of developing the Aquifer, desertification control, and renewable energy applications; and
	Disseminating information regarding the Aquifer and fostering relationships with relevant international and regional organizations.
Organisational structure	Board of Directors, consisting of three directors from each Member State that appointed by the relevant ministries in the countries, manages the Joint Authority. The Chairmanship of the Board of Director rotates on an annual basis. The Chairman represents the Joint Authority in its relationships with third parties and before courts, and, upon the recommendations of the Board of Directors, can sign contracts on behalf of the Joint Authority. Meetings of the Board of Directors are held once every four months and may be held at other times at the request of a Member State. Attendance by two-thirds of the directors from each Member State form constitutes a quorum for purposes of holding a meeting. However, if the required quorum is not met at the first meeting, the

	В	D	Eg	Et	K	R	S	SS	Т	U		
Bila Permanent Joint Technical Commission for Nile Waters (PJTC)	teral				Memb	ership						
Main observations	n/a			io, i mari								
Funding mechanism		•		activities. ns: Finan	cial supp	ort from I	Developm	nent Partr	ners			
	reviews	the utiliz	ation of th	ne Aquifei	, evaluat	es the pr	ogress ar	es, monito nd activitie eeds, and	es enacte	d on the		
	Under Article 8 of the Joint Authority Agreement, the decisions of the Board are taken by majority vote. However, a two-thirds majority is required for c and approval of the budget, proposals for cooperation with regional and organizations and donor states, and the establishment of new offices in States.											
	In addition, a Regional Project Steering Committee was formed from the Joint Authority directors to approve the work plan and budget and to review recommendations from the Regional Technical Review Committee. The Regional Project Steering Committee meet once a year, or as necessary. The Regional Technical Review Committee include representatives from the NSAS Member States, the Center for Environment ar Development for the Arab Region and Europe ("CEDARE"), the International Fund f Agriculture Development ("IFAD"), the Islamic Development Bank ("IDB"), the Unite Nations Educational, Scientific and Cultural Organization ("UNESCO"), the Arab Cent for the Study of Arid Zones and Dry Lands ("ACSAD"), the Sahara and Sahel Observato ("OSS"), and the Technical University of Berlin.											
Staffing and or composition of delegations	legal, a	nd other	•	Board of				s technica cutive ger				
Staffing and or composition of delegations second meeting will be valid if attended by any number of the directors. The Board of Directors is authorized to invite representatives of international and donor states and institutions to attend the Board of Directors' meeting.												

Year of establishment	1959												
Туре	Bilateral												
Legal Foundation	1959 Nile Water Agreement between the United Arab Republic and the Republic of Sudan												
Mandate/ Role	To control the Nile River and conduct all hydrological studies necessarily for the increase of the Nile Yield. To develop the regulation rules for the reservoirs to enable both countries to draw their agreed shares of water.												
Organisational structure													
Staffing and or composition of delegations	Each country is represented in this Commission by an equal number of their experts in Nile matters. Commission does seem to have a Secretariat office in Khartoum (but it not clear if this is an independent secretariat or falls under the Sudan ministry)												
Funding mechanism	Member countries contributions, UN Special Fund (Hydromet Project)												
Main observations	n/a												
Ethiopia Sudan Technical Advisory Committee (ESTAC)	Membership												
	B D Eg Et K R S SS T U												
Year of establishment	initially created in the 1990ies; reactivated in Nov 2013 after some period of dormancy												
Туре	Bilateral												
Legal Foundation	Memorandum of Understanding (MoU)												
Mandate/ Role	For prior consultation, exchange of data and information, and exploring areas of cooperation" on the Nile (Ethiopia-Sudan Peace and Friendship Declaration, 1991) / Scaling up of power transmission interconnections and power trade												
Organisational structure	Minister (of Water) for each country; advised by technical advisory committee with expert from each country												
Staffing and or composition of delegations	Minister of Water, Irrigation and Energy of Ethiopia and Minister of Water Resources Irrigation and Electricity of Sudan / TAC members used to be 2 from each country; now 5 from each country. Since its reactivation, Ministers of Water do meet with the TAC.												

Funding mechanism			cretariat t nment bu	o be fun dgets	ded; Gov	vernment	t officials	and trav	vel funde	ed from		
Main observations												
Ethiopia South Sudan Technical Advisory Committee (ESSTAC)					Membe	ership						
	В	D	Eg	Et	К	R	S	SS	Т	U		
Year of establishment										1		
Туре	Bilatera	I										
Legal Foundation	MoU											
Mandate/ Role												
Organisational structure	Minister of Water, Irrigation and Energy of Ethiopia and Minister of Water Resources an Irrigation of South Sudan											
Staffing and or composition of delegations												
Funding mechanism												
Main observations	ENTRC	serves a	as an obs	erver, but	this platf	orm is cu	urrently no	ot active				
Ethiopia - Egypt Technical Advisory Committee (EETAC)					Membe	ership						
	В	D	Eg	Et	К	R	S	SS	Т	U		
Year of establishment					<u> </u>	1	1	<u> </u>	1	<u> </u>		
Туре												
Legal Foundation												

Mandate/ Role	MoU									
Organisational structure	Minister of Water, Irrigation and Energy of Ethiopia and Minister of Water Resources and Irrigation of Egypt									ces and
Staffing and or composition of delegations										
Funding mechanism										
Main observations	currently not active									
Ethiopia – Uganda Joint Ministerial Commission (JMC)		•	-	_	Memb	ership	-	•	-	_
	В	D	Eg	Et	к	R	S	SS	т	U
Year of establishment	2011									
Туре	General Cooperation Commission									
Legal Foundation	Declaration of Strategic Partnership and the agreement establishing the JMC signed on 22nd July 2011									gned on
Mandate/ Role	The JMC is the framework for bilateral cooperation between the two countries and facilitates sector Ministries of both countries to conclude agreements or MoUs to foster bilateral relations in the different areas. To date, several agreements and MoUs have been concluded in in the areas of Defense and Security; Transport; Energy; Health; and Cooperation between Kampala Capital City Authority and Addis Ababa City Administration									to foster Js have alth; and
Organisational structure	Formal JMC meetings with Ministerial delegations are held every two years. Senior officials/experts from both countries meet regularly to implement the agreed areas of cooperation in accordance with their action plans.									
Staffing and or composition of delegations	Varying compositions depending on meeting agenda									

Funding mechanism	National governments fund national delegations for meetings. No standing Secretariat to be financed.										
Main observations	Until now the JMC has not been involved in TWM matters.										
Joint Permanent Commission DRC - Uganda	Membership										
	B D Eg Et K R S SS T U										
Year of establishment	2007										
Туре	Bilateral										
Legal Foundation											
Mandate/ Role	Matters of common interest, including natural resources management										
Organisational structure											
Staffing and or composition of delegations											
Funding mechanism	Delegations funded by national budgets; no standing Secretariat to be financed										
Main observations											
Joint Permanent Commission Kenya - Uganda	Membership										
	B D Eg Et K R S SS T U										
Year of establishment	1993										
Туре	Bilateral										
Legal Foundation	Agreement establishing the Commission (1993)										

Mandate/ Role	The Joint Permanent Commission deliberates on enhancing cooperation between both countries in priority sector areas of									en both	
	1) Education and Technical skills development										
	2) Health										
	3) Transport										
	4) Agriculture										
	5) Trade	e and Inv	estment.								
Organisational structure	Varying composition of delegations made up of senior government officials										
Staffing and or composition of delegations	n/a										
Funding mechanism	Delegations funded by national budgets; no standing Secretariat to be financed										
Main observations	Although the Commission was established in 1993 it has only become active recently with its first session held in March 2019										
Sio-Siteko					Membe	ership					
	В	D	Eg	Et	к	R	S	SS	Т	U	
Year of establishment	Yet to be established										
Туре	Bilateral										
Legal Foundation											
Mandate/ Role											
Organisational structure											
Staffing and or composition of delegations											

Funding mechanism											
Main observations	stakeho Sio-Site	The Nile Transboundary Environment Action Project (NTEAP), jointly with other stakeholders from Kenya and Uganda has supported the development and launch of th Sio-Siteko Transboundary Community Based Wetland Management Plan. Part of th Plan is the establishment of a new bilateral cooperation mechanism for the sub-basin.									
Mara Permanent Joint Technical Committee (PJTC)					Memb	ership					
	В	D	Eg	Et	к	R	S	SS	т	U	
Year of establishment	2015										
Туре	Bilatera	Bilateral									
Legal Foundation	MoU	MoU									
Mandate/ Role	the tran within the governi	Its role includes developing strategies for management of the transboundary resource as well as ensuring that development within the basin is inclusive and considerate of interests of both governments. In addition, the committee is responsible for resolving resources conflicts that are of a transboundary nature.									
Organisational structure											
Staffing and or composition of delegations											
Funding mechanism											
Main observations											
Ethiopia - Kenya Joint Ministerial Commission					Memb	ership					
	В	D	Eg	Et	к	R	S	SS	Т	U	

Year of establishment										
Туре	Bilateral									
Legal Foundation										
Mandate/ Role	General matters of common interest									
Organisational structure										
Staffing and or composition of delegations										
Funding mechanism										
Main observations	A joint Report to UNESCO on Bilateral Talks between Kenya and Ethiopia to implement World Heritage Committee Decision n 39 COM 7B.4 regarding Lake Turkana National Parks World Heritage Site request the State Parties of Kenya and Ethiopia to continue to make all efforts to ensure protection and report on the impact of the Gibe III dam and the Kuraz Sugar Scheme on Lake Turkana World Heritage property. The issue is to be addressed through the Joint Ministerial Commission								National ntinue to and the	
Angololo Water Resources Development Project - Regional Project Steering	specific				Memb	ership				
Committee	В	D	Eg	Et	K	R	S	SS	Т	U
Year of establishment	2019/ 2020									
Туре	Bilateral									
Legal Foundation										
Mandate/ Role	Coordination and oversight over preparatory studies for the Angololo Water Resources Development Project, especially a) approve project work plans, b) provide linkages with relevant national institutions, c) facilitate joint agreement, linkages, and reporting to relevant ministries in the participating countries, and d) coordinate the implementation of the project and its prioritization in the participating countries' National Development Plans								ges with orting to itation of	

Organisational structure	Membership comprises Permanent or Principal Secretaries from the Ministries for Wate Irrigation, Agriculture and Finance from both countries									or Water,
Staffing and or composition of delegations										
Funding mechanism	nationa	l governr	ment budg	gets						
Main observations										
Rusumo Power Company Limited (RPCL)					Mem	bership				
	В	D	Eg	Et	К	R	S	SS	Т	U
Year of establishment	2013									
Туре	Trilateral									
Legal Foundation	Tripartite Agreement signed on 16th February, 2012									
Mandate/ Role	 Rusumo Power Company Limited (RPCL) is a special purpose company incorporated under the laws of Rwanda and was registered with Rwanda Development Board in 2013. It also maintains a certificate of compliance in Tanzania. RPCL is jointly and equally owned by the Governments of Burundi, Rwanda and Tanzania. RPCL has rights to develop, construct, own, and operate the 80MW Regional Rusumo Falls Hydroelectric Project located on the Kagera river at Rusumo border between Rwanda and Tanzania. 									in 2013. Inda and Regional
Organisational structure	The three ministers responsible for Energy in Burundi, Rwanda and Tanzania are the representatives of the Shareholders; they compose the Council of Ministers Members Each Shareholder appointed two Directors to form the RPCL Board of Directors and a independent Board Member appointed by the Shareholders from a shortlist of name recommended by the nominee Board members; they compose the RPCL Board of Directors							mbers s and an f names		

	The Project Steering Committee (PSC) is a technical advisory organ that interacts on regular basis with NELSAP Project Implementation Unit to take stock of the Project progress.
Staffing and or composition of delegations	
Funding mechanism	
Main observations	The Rusumo Falls Hydropower station (project) is owned by the Rusumo Power Company Limited (RPCL) jointly owned by Burundi, Rwanda, and Tanzania. The project is implemented by NELSAP-CU on behalf of RPCL.



ONE RIVER ONE PEOPLE ONE VISION

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f <u>NELSAP-CU</u>